

IRISH CANOE UNION LIMITED  
Company Limited by Guarantee

REPORT AND FINANCIAL STATEMENTS  
for the year ended 31 December 2003



REPORT AND FINANCIAL STATEMENTS  
for the year ended 31 December 2003

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DIRECTORS AND OTHER INFORMATION  
for the year ended 31 December 2003

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|                                |  |
|--------------------------------|--|
| Directors                      | Brendan O'Connell<br>John Keogh  |
| Company Secretary              | Michael Scanlon  |
| Registered Office              | Sport H.Q.<br>Joyce Way<br>Park West<br>Dublin 12  |
| Company registered number      | 118443   |
| <u>Board Members 2002</u>      |  |
| President & Chairman           | Brendan O'Connell  |
| Hon. Secretary                 | Mark Clinton   |
| Hon. Treasurer                 | John Keogh   |
| Executive Board Member         | Eamon Burke  |
| Executive Board Member         | Bernard Doherty  |
| Training & Development Officer | Paul Donnelly  |
| Marathon Officer               | Deaglan O'Drisceoil  |
| Slalom Officer                 | David Rheinisch  |
| Polo Officer                   | Carmel Vekins  |
| Sprint Officer                 | Peter Connor   |
| Surf Officer                   | Andrew Wilson  |
| Wild Water Officer             | Wesley Bourke  |
| Freestyle Officer              | Shane Cronin   |
| Bank                           | Ulster Bank Limited<br>Dundrum Shopping Centre<br>Dundrum<br>Dublin 14                           |
| Solicitors                     | David Walsh & Co<br>109 Ranelagh<br>Dublin 6   |
| Auditors                       | David Buggy & Co<br>Chartered Accountants<br>Registered Auditor<br>35 Merrion Square<br>Dublin 2 |

DIRECTORS REPORT  
for the year ended 31 December 2003

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The Directors submit their report together with the financial statements  
for the year ended 31 December 2003

Results

Surplus on ordinary activities after taxation

€

9,256

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Activities

The principal activity of The Irish Canoe Union Limited is to develop and promote canoeing as a competitive sport and as a recreational activity.

Dividends

No dividends are proposed.

Welfare of Employees

It is the policy of the company to ensure the health and welfare of employees by maintaining a safe place and system of work. This policy is based on the requirements of employment legislation, including the Safety, Health and Welfare at Work Act, 1989.

Directors Shareholdings

The company is a company limited by guarantee. It has no share capital and accordingly the directors have no shareholdings.

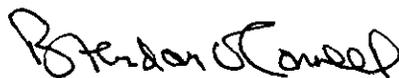
Directors Responsibilities

The statement of directors responsibilities is on page 4.

The Directors acknowledge their responsibilities under Section 202 of the Companies Act 1990 to keep proper books and records for the company. The Directors have appointed appropriate accounts personnel in order to ensure that those requirements are met.

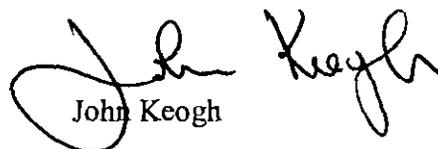
Our books and accounting records are kept at the registered office.

Directors: -



Brendan O'Connell

Dated: 25/1/04



John Keogh

STATEMENT OF DIRECTORS' RESPONSIBILITIES

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Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that year. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently.
- make judgements and estimates that are reasonable and prudent.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Acts 1963 to 2003. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

We have audited the financial statements of Irish Canoe Union Limited for the year ended 31 December 2003 which comprise the Income & Expenditure Account, the Balance Sheet, and the related notes.

This report is made solely to the company's members, as a body, in accordance with Section 193 of the Companies Act, 1990. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

These financial statements on pages 7 to 12 have been prepared under the historical cost convention and the accounting policies set out therein.

#### Respective Responsibilities of Directors and Auditors

The directors are responsible for preparing the directors' report and, as described on page 4, the financial statements in accordance with applicable Irish law and accounting standards. Our responsibilities, as independent auditors, are established in Ireland by statute, the Auditing Practices Board and by our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Acts. We also report to you whether in our opinion proper books of account have been kept by the company, proper returns adequate for our audit have been received from branches of the company not visited by us and whether the information given in the Directors' Report is consistent with the financial statements. In addition we state whether we have obtained all the information and explanations necessary for the purposes of our audit and whether the company's balance sheet and its income and expenditure account are in agreement with the books of account.

We also report to you if, in our opinion, any information specified by law regarding directors' remuneration and transactions is not disclosed.

#### Basis of audit opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. However, the evidence available to us was limited because, in common with other non-profit making organisations of similar size, cash transactions are a substantial part of the company's income and expenditure, and there was no system of control on which we could rely for the purpose of our audit. There were no other satisfactory audit procedures that we could adopt to confirm that all transactions were properly recorded.

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In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Qualified Opinion arising from limitation in audit scope

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 31 December 2003 and except for any adjustments that might have been found to be necessary had we been able to obtain sufficient evidence concerning the completeness of income and expenditure transactions, in our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 December 2003 and of its surplus for the year then ended and have been properly prepared in accordance with the Companies Acts 1963 to 2003.

As indicated above we were unable to satisfy ourselves that all income and expenditure was properly recorded. In all other respects:

- (1) we have obtained all the information and explanations we consider necessary for the purpose of our audit and
- (2) in our opinion proper books of account have been kept by the company.

The financial statements are in agreement with the books of account.

In our opinion, the information given in the directors' report on page 3 is consistent with the financial statements.

*David Buggy & Co.*

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David Buggy & Co  
Chartered Accountants  
Registered Auditor  
Dublin

Date: 25 November 2004

ACCOUNTING POLICIES  
for the year ended 31 December 2003

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Accounting Convention

The financial statements are prepared under the historical cost convention as modified by the revaluation of certain fixed assets and under applicable accounting standards.

Fixed Assets

The fixed assets are stated at cost or valuation less accumulated depreciation. Depreciation is calculated to write off the book value less estimated residual value of fixed assets, over their expected useful lives at the following annual rates :

|  |             |
|--|-------------|
| Training Centre                          | 4%          |
| Canoes and canoe equipment               | 20% and 33% |
| Office furniture, fittings and equipment | 20%         |

Capital Grants

Capital grants relating to fixed assets are treated as deferred credits which are credited to revenue account on the same basis as the related fixed assets are depreciated.

Leasing

Rental payments under operating leases are dealt with in the profit and loss account as incurred.

Pension

The company operates a defined contribution pension scheme.

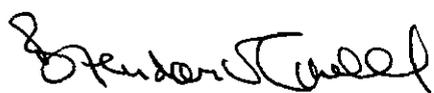
INCOME AND EXPENDITURE ACCOUNT  
for the year ended 31 December 2003

|                                     | Notes | 2003<br>€ | 2002<br>€ |
|-------------------------------------|-------|-----------|-----------|
| Operating income                    |       | 980,914   | 731,730   |
| Operating expenses                  |       | (966,561) | (723,286) |
| Operating Surplus for the year      |       | 14,353    | 8,444     |
| Interest receivable                 |       | 213       | 1,036     |
| Interest payable                    |       | (5,073)   | (8,160)   |
| Surplus for the year                | 1     | 9,493     | 1,320     |
| Taxation charge                     | 2     | (237)     | (303)     |
| Surplus for the year after taxation |       | 9,256     | 1,017     |
| Surplus brought forward             |       | 35,144    | 34,127    |
| Balance carried forward             |       | 44,400    | 35,144    |

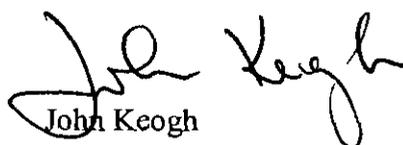
All gains and losses are from continuing activities and have been recognised in the income and expenditure account.

There is no difference between the results as stated in the income and expenditure account and their historical cost equivalents.

Directors: -



Brendan O'Connell

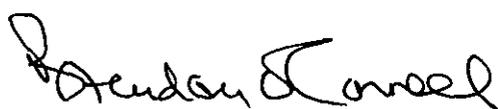


John Keogh

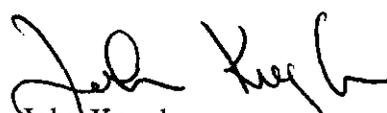
BALANCE SHEET  
at 31 December 2003

|                                       | Notes | 2003<br>€ | 2002<br>€ |
|---------------------------------------|-------|-----------|-----------|
| Fixed Assets                          | 4     | 469,908   | 130,973   |
| <u>Current Assets</u>                 |       |           |           |
| Debtors & Prepayments                 | 5     | 7,199     | 12,579    |
| Cash at bank and in hand              |       | 38,088    | 70,110    |
|                                       |       | 45,287    | 82,689    |
| Creditors due within one year         | 6     | (83,440)  | (113,919) |
| Net Current Liabilities               |       | (38,153)  | (31,230)  |
| Total Assets less Current Liabilities |       | 431,755   | 99,743    |
| Creditors due after one year          | 7     | (18,994)  | (24,000)  |
| Capital Grants                        | 8     | (38,344)  | (40,599)  |
|                                       |       | 374,417   | 35,144    |
| <u>Capital and reserves</u>           |       |           |           |
| Accumulated Revenue Reserves          | 9     | 44,400    | 35,144    |
| Capital Reserves                      | 10    | 330,017   | -         |
|                                       |       | 374,417   | 35,144    |

Directors: -



Brendan O'Connell



John Keogh

NOTES ON THE FINANCIAL STATEMENTS  
for the year ended 31 December 2003

|   |                                      |           |           |
|---|--------------------------------------|-----------|-----------|
| 1   | <u>Surplus for the year</u>          | 2003<br>€ | 2002<br>€ |
|   | This is arrived at after charging: - |           |           |
|   | Directors Remuneration               | -         | -         |
|   | Depreciation                         | 17,388    | 14,009    |
|   | Auditors Remuneration                | 9,680     | 17,325    |
|   | Bank and loan interest               | 5,073     | 8,160     |
|   | and after crediting:                 |           |           |
|   | Total ISC Grants                     | 675,613   | 494,446   |
|   | Capital Grants released              | 2,255     | 2,255     |
| 2   | <u>Taxation</u>                      | 2003<br>€ | 2002<br>€ |
|   | Corporation tax                      | (237)     | (303)     |
|   |                                      | -----     | -----     |
| <p>The Irish Canoe Union Limited is a registered Sporting Body and the operating income is exempt from Corporation tax.</p> <p>Deposit interest received is liable to Corporation tax at 25%.</p> |                                      |           |           |
| 3   | <u>Staff Particulars</u>             | 2003<br>€ | 2002<br>€ |
|   | Wages and Salaries                   | 127,707   | 133,320   |
|   | Social Insurance                     | 19,733    | 13,847    |
|   | Pension                              | 13,419    | 9,031     |
|   |                                      | -----     | -----     |
|   |                                      | 160,859   | 156,198   |
|   |                                      | -----     | -----     |

The Company had four employees in the year (five in 2002) .

NOTES ON THE FINANCIAL STATEMENTS  
for the year ended 31 December 2003

| 4 <u>Fixed Assets owned and leased</u> | Freehold<br>Land & Buildings<br>€ | Canoe<br>Equipment | Office<br>Equipment<br>€ | Total<br>€ |
|--|-----------------------------------|--------------------|--------------------------|------------|
| <u>Cost or valuation</u>               |                                   |                    |                          |            |
| Opening Balance                        | 169,983                           | 157,521            | 71,504                   | 399,008    |
| Additions                              | 330,017                           | 16,765             | 9,541                    | 356,323    |
| Closing Balance                        | 500,000                           | 174,286            | 81,045                   | 755,331    |
| <u>Depreciation</u>                    |                                   |                    |                          |            |
| Opening Balance                        | 48,085                            | 153,431            | 66,519                   | 268,035    |
| Charge                                 | 6,799                             | 7,435              | 3,154                    | 17,388     |
| Closing Balance                        | 54,884                            | 160,866            | 69,673                   | 285,423    |
| <u>Net Book Amount</u>                 |                                   |                    |                          |            |
| Opening Balance                        | 121,898                           | 4,090              | 4,985                    | 130,973    |
| Closing Balance                        | 445,116                           | 13,420             | 11,372                   | 469,908    |

The land and training centre building at Strawberry Beds have been valued by the directors of the club at open market value on an existing use basis as at 31 December 2003.

| 5 <u>Debtors</u> | 2003<br>€ | 2002<br>€ |
|------------------|-----------|-----------|
| Debtors          | 7,199     | 6,290     |
| Prepayments      | -         | 6,289     |
|                  | 7,199     | 12,579    |

NOTES ON THE FINANCIAL STATEMENTS  
for the year ended 31 December 2003

| 6 <u>Creditors due within one year</u>          | 2003    | 2002    |
|---|---------|---------|
|   | €       | €       |
| Bank overdraft and loan (secured)               | 39,776  | 36,707  |
| Bank term loan repayable within one year        | 4,714   | 4,422   |
| Creditors and Accruals                          | 21,260  | 8,784   |
| Accrued expenses                                | 17,680  | 51,581  |
| PAYE / PRSI                                     | -       | 12,373  |
| Corporation tax                                 | 10      | 52      |
|   | <hr/>   | <hr/>   |
|   | 83,440  | 113,919 |
|   | <hr/>   | <hr/>   |
| 7 <u>Creditors due after one year</u>           | 2003    | 2002    |
|   | €       | €       |
| Bank term loan payable after one year (secured) | 18,994  | 24,000  |
|   | <hr/>   | <hr/>   |
| 8 <u>Capital Grants</u>                         | 2003    | 2002    |
|   | €       | €       |
| Opening balance                                 | 40,599  | 42,854  |
| Released to Income & expenditure account        | (2,255) | (2,255) |
|   | <hr/>   | <hr/>   |
| Closing balance                                 | 38,344  | 40,599  |
|   | <hr/>   | <hr/>   |

9 Share Capital

The Irish Canoe Union Limited is a company limited by guarantee and it has no share capital. The liability of each member in the event of the company being wound up may not exceed €1.2697. At 31 December 2003 there were 7 members of the company.

10 Directors approval

The directors approved the financial statements on ... 25/11/04 .....